(July, 2025 to November, 2025)

Name of the Teacher: Dr. Alka Singhal

**Subject: Commerce** 

Class: B.com 5<sup>th</sup> sem

**Paper: Contemporary Issues in Commerce** 

1st week	Course introduction, objectives, and assessment methods; Overview of UNIT-I topics (General Issues in Economics and Business)
2 <sup>nd</sup> week	Definition, components, and significance of balance of payments; Concept and implications of deficit financing in economic systems
3 <sup>rd</sup> week	Introduction to the tax system in India; Link between taxation and economic development
4 <sup>th</sup> week	Definition and models of micro finance; Critical role of micro finance institutions in rural India
5 <sup>th</sup> week	Concept of CSR: Ethics and accountability; CSR practices, policy frameworks, and contemporary examples
6 <sup>th</sup> week	E-learning: Meaning, scope, and effectiveness in India; Role of ICT tools in modern education delivery
7 <sup>th</sup> week	Impact of mobile technology on business and education; Case studies on mobile communication for knowledge dissemination
8 <sup>th</sup> week	New trends in financial products and markets; Role of fintech platforms in changing the finance landscape
9th week	New trends in financial products and markets; Role of fintech platforms in changing the finance landscape
10 <sup>th</sup> week	Digital banking, mobile banking, and payment systems; Innovations in risk management and customer sevice
11 <sup>th</sup> week	Structure of rural markets and changing consumer behavior; Approaches for effective rural marketing
12 <sup>th</sup> week	Types of retail formats and supply chain issues; Regulatory and logistical challenges faced by retailers
13 <sup>th</sup> week	Use of social networks for brand promotion and customer engagement; Case studies/examples from the Indian context
14 <sup>th</sup> week	Tools, trends, and ethical considerations in digital marketing; Data-driven business decisions and online customer analytics

15 <sup>th</sup> week	Understanding workforce diversity and its management; Strategies for HR in a multicultural environment
16 <sup>th</sup> week	Introduction to HR accounting and audit; HR management's role in adapting to technological change; Assessment, review of course learning, and recap
17 <sup>th</sup> week	Revision of syllabus & Test
18th week	Revision of syllabus & Test

(July, 2025 to November, 2025)

Name of the Teacher: Dr. Alka Singhal

**Subject: Commerce** 

Class: B.Com -3rd Sem

Paper: Corporate Accounting-I

Course introduction, objectives, assessment methods; Overview of company accounts; Introduction to share capital and types of shares.
Issue of equity shares – at par, at premium, and at discount; Journal entries and accounting treatment.
Allotment of shares; Calls on shares; Forfeiture and reissue of shares with practical illustrations.
Introduction to debentures; Types of debentures – bearer, registered, redeemable, and convertible; Issue of debentures at par, premium, and discount.
Accounting treatment for interest on debentures and discount/loss on issue of debentures; Redemption of debentures – lump-sum, installment, and sinking fund methods.
Underwriting of shares and debentures – meaning, importance, and types; Accounting for underwriting commission and liabilities.
Valuation of shares – need and importance; Methods: Net Asset Method, Yield Method, and Fair Value Method.
Treatment of profit or loss prior and subsequent to incorporation; Preparation of statement of profit or loss between pre- and post-incorporation periods.
Introduction to company final accounts; Legal provisions under the Companies Act, 2013.
Preparation of Statement of Profit and Loss – format, components, and adjustments as per Schedule III of the Companies Act.
Preparation of Balance Sheet – format, notes to accounts, and adjustments relating to depreciation, taxation, and dividends.
Comprehensive problems on preparation of final accounts of companies; review of adjustments and disclosures.
Introduction to holding and subsidiary companies; Meaning, relationship, and objectives of consolidated financial statements.

14 <sup>th</sup> week	Preparation of consolidated Balance Sheet – concept of cost of control, minority interest, and inter-company transactions.
15 <sup>th</sup> week	Preparation of consolidated Profit and Loss Account; treatment of unrealized profits and intra-group transactions.
16 <sup>th</sup> week	Discussion on sample questions and case studies; Course wrap-up and feedback session.
17 <sup>th</sup> week	Revision of syllabus & Test
18 <sup>th</sup> week	Revision of syllabus & Test

(July, 2025 to November, 2025)

Name of the Teacher: Dr. Alka Singhal

**Subject: Commerce** 

Class: M.com 1st Sem

Paper: Organizational Behaviour

1st week	Course introduction, objectives, and assessment methods; Overview of
	Organizational Behaviour (OB) – concept, nature, and importance.
2 <sup>nd</sup> week	Relationship of OB with other fields (Psychology, Sociology, Anthropology, Political
	Science, Economics); OB Models.
3 <sup>rd</sup> week	Ethics and ethical behaviour in organizations; Learning – meaning, definition, and process.
4 <sup>th</sup> week	Theories of learning (Classical, Operant, Social, and Cognitive theories); OB in learning organizations.
5 <sup>th</sup> week	Attitude – meaning, definition, components, and functions; Formation and measurement of attitude.
6 <sup>th</sup> week	Changing of attitude; Prejudice and its impact on workplace behaviour.
7 <sup>th</sup> week	Personality – meaning and definition; The Big Five Personality Model; Myers-Briggs Type Indicator (MBTI).
8 <sup>th</sup> week	Work-related aspects of personality – locus of control, self-esteem, emotional intelligence, and self-monitoring.
9th week	Perception – meaning, definition, and process; Factors influencing perception.
10 <sup>th</sup> week	Perceptual errors and distortions; Impact of perception on managerial decision-making.
11 <sup>th</sup> week	Group Dynamics – definition, importance, and types of groups; Group formation and stages of group development.
12 <sup>th</sup> week	Group performance factors: group norms, status, size, cohesiveness, and social
	loafing; Team – types, team composition factors, and team development stages.
13 <sup>th</sup> week	Organizational Conflict – concept, sources, patterns, levels, and types of conflict.
14 <sup>th</sup> week	Conflict management – traditional and modern approaches; Functional vs.
	dysfunctional conflict; Techniques for conflict resolution.

15 <sup>th</sup> week	Organizational Development (OD) – concept, need for change, and resistance to change; Theories of planned change and organizational diagnosis.
16 <sup>th</sup> week	OD interventions – types and process; Course review, discussion on case studies, and feedback session.
17 <sup>th</sup> week	Revision of syllabus & Test
18 <sup>th</sup> week	Revision of syllabus & Test

(July, 2025 to November, 2025)

Name of the Teacher: Dr. Alka Singhal

**Subject: Commerce** 

Class: M.com 3<sup>rd</sup> Sem

**Paper: Corporate Governance and Business Ethics** 

1st week	<b>Course Introduction:</b> Overview of course objectives, structure, and assessment methods.
	Introduction to Corporate Governance – meaning, need, and importance.
2 <sup>nd</sup> week	Theoretical foundations of corporate governance – Agency Theory, Stakeholder Theory, Stewardship Theory, and Resource Dependence Theory.
3 <sup>rd</sup> week	Evolution of corporate governance globally and in India; Key milestones in corporate reforms.
4 <sup>th</sup> week	Corporate failures and governance reforms – Enron, Satyam, IL&FS, Yes Bank. Governance in public vs. private enterprises.
5 <sup>th</sup> week	Role, composition, and responsibilities of the Board of Directors.  Types of Boards – executive, non-executive, and independent directors.
6 <sup>th</sup> week	<b>Board Committees:</b> Audit Committee, Nomination & Remuneration Committee, Stakeholders Relationship Committee, Risk Management Committee.
7 <sup>th</sup> week	Role of shareholders, institutional investors, proxy advisory firms, and independent directors in governance.
8 <sup>th</sup> week	SEBI (LODR) Regulations, 2015 and corporate governance provisions in the Companies Act, 2013.
9th week	Introduction to Business Ethics: Meaning, scope, and importance. Ethical decision-making models in business.
10 <sup>th</sup> week	Corporate Social Responsibility (CSR): Meaning, importance, and regulatory framework in India.
11 <sup>th</sup> week	Triple Bottom Line (TBL) and Business Sustainability – concept and application.
12 <sup>th</sup> week	Corporate Citizenship, Ethical Leadership, and Whistle-blowing Policies.  Protection of whistle blowers and ethics committees.
13 <sup>th</sup> week	Corporate Governance Models – UK, USA, Germany, and Japan.
14 <sup>th</sup> week	<b>International Governance Initiatives:</b> OECD Principles, Cadbury Committee Report, and Sarbanes-Oxley Act.

15 <sup>th</sup> week	Emerging Trends: ESG (Environmental, Social, and Governance) considerations,
	Investor Activism, and Corporate Digital Responsibility.
16 <sup>th</sup> week	Challenges in Corporate Governance in Emerging Markets.
	Course review, case study integration, and feedback session.
17 <sup>th</sup> week	Revision of syllabus & Test
18 <sup>th</sup> week	Revision of syllabus & Test

(July, 2025 to November, 2025)

Name of the Teacher: Dr. Alka Singhal

**Subject: Commerce** 

Class: B.com 1st Sem

**Paper: FOUNDATIONS OF MANAGEMENT** 

1st week	<b>Course Introduction:</b> Overview of course objectives, structure, and assessment methods.
	Introduction to Management – Concept, nature, and importance.
	Student Presentation: "What is Management? Examples from daily life."
2 <sup>nd</sup> week	Management Process and Functions; Evolution of management thought (Classical, Behavioral, and Modern theories).
	Student Presentation: "Contributions of key management thinkers (Taylor, Fayol, Mayo, Drucker)."
3 <sup>rd</sup> week	Managerial Levels and Skills; Roles of Managers (Mintzberg's Managerial Roles).
	Student Presentation: "Roles of a modern manager in the digital era."
4 <sup>th</sup> week	Nature and Purpose of Planning; Planning Process; Characteristics of effective planning.
	Student Presentation: "Importance of planning in successful organizations."
5 <sup>th</sup> week	Types of Plans – Strategic, Tactical, Operational; Short-term vs Long-term Plans.
	Student Presentation: "Comparison of strategic and operational planning with company examples."
6 <sup>th</sup> week	Management by Objectives (MBO): Concept, process, benefits, and limitations.
	Student Presentation: "Case study on MBO application in a real company."
7 <sup>th</sup> week	Strategies – meaning, levels, and types (corporate, business, functional); Strategic decision-making.
	Student Presentation: "Business strategies of a leading company (e.g., Apple, Tata, Reliance)."
8 <sup>th</sup> week	Decision-making: Concept, types of decisions, decision-making process, rational decision-making.
	Student Presentation: "Group decision-making vs individual decision-making."
9th week	Nature and Purpose of Organizing; Steps in organizing; Principles of organization.
	Student Presentation: "Effective organization structure in modern firms."

10 <sup>th</sup> week	Organization Structure – line, functional, matrix, and hybrid; Departmentation – meaning and bases.
	Student Presentation: "Matrix structure in multinational companies."
11 <sup>th</sup> week	Span of Control – concept and importance; Centralization and Decentralization.
	Student Presentation: "Case study on centralized vs decentralized organizations."
12 <sup>th</sup> week	Delegation of Authority and Responsibility – concept, process, and barriers.
	Student Presentation: "Effective delegation: leadership examples."
13 <sup>th</sup> week	Nature and Scope of Controlling; Importance of control in management.
	Student Presentation: "Why control is essential for achieving goals."
14 <sup>th</sup> week	Types of Control – feedforward, concurrent, and feedback; Control Process.
	Student Presentation: "Examples of control systems in different industries."
15 <sup>th</sup> week	Control Techniques – Traditional (budgetary, statistical) and Modern (MIS,
	PERT/CPM, Balanced Scorecard); Features of an effective control system.
	Student Presentation: "Modern control techniques used in tech companies."
16 <sup>th</sup> week	Final Student Presentations: "Comprehensive case study analysis (team-based)."
17 <sup>th</sup> week	Revision of syllabus & Test
18 <sup>th</sup> week	Revision of syllabus & Test